

It Takes a Village (and a Vision):
The Essential First Steps to Building a
Tourism Program





PRESENTERS

- Aaron Cooper, Executive Director, International Sonoran Desert Alliance, Ajo
- Mila Besich-Lira, Mayor, Town of Superior & Executive Director, Cooper Corridor Economic Development Coalition
- Caleb Blaschke, City Manager, Willcox





PLACE-BASED STRATEGIES IN DESTINATION DEVELOPMENT



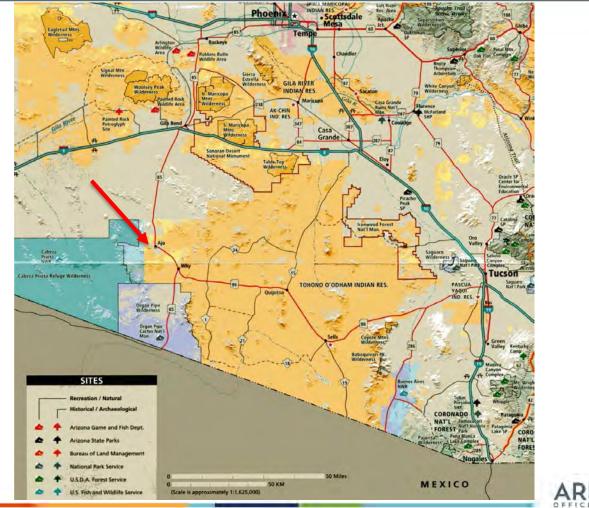
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Ajo to:

Phoenix? ~2 hours

Tucson? ~2 hours

Yuma? ~2 hours







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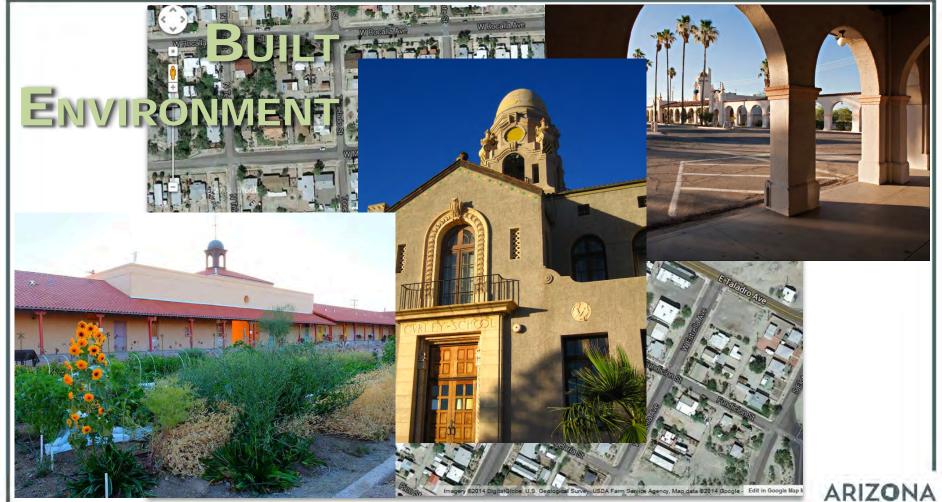
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ARIZONA OFFICE OF TOURISM





ARIZONA OFFICE OF TOURISM



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Curley School Artisan Apartments

LIHTC Equity: \$ **5,274,813**

Historic Tax Credits: \$1,526,602

State of AZ Heritage Fund: \$150,000

State of AZ HOME: \$350,000

State of AZ Housing Trust Fund: \$400,000

Pima County HOME: \$500,000

City of Tucson/PC CHDO Set-aside: \$200,000

Pima County Housing Bond: \$350,000

Federal Home Loan Bank: \$200,000 Deferred Developer Fee: \$372,500

National Bank of AZ (Perm Loan): \$200,000

Total Development Costs: \$9,373,915







Sonoran Desert Inn & Conference Center

USDA Community Facilities: \$ 80,000

USDA RBEG: \$99,500

HUD Rural Innovation Fund: \$300,000

NEA Our Town: \$100,000 (partial)

HHS CED: \$250,000

Pima County CDBG: \$75,000

Ford Foundation: \$1,500,000

ArtPlace America: \$536,740

Freeport McMoRan Foundation: \$75,000

Total Development Costs: \$3,016,240





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Historic Ajo Plaza

HHS CED: \$ **765,000**

HUD NSP 1: \$850,000

NEA Our Town: \$100,000

NAD Bank CAIP: \$100,000

USDA CF: \$100,000

AZ DOT Transport. Enhance: \$500,000

Pima County CDBG: \$300,000

Pima IDA (loan): \$250,000

Freeport McMoRan Foundation: \$155,000

Total Development Costs: \$3,120,000





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Aaron Cooper Executive Director aaron@isdanet.org







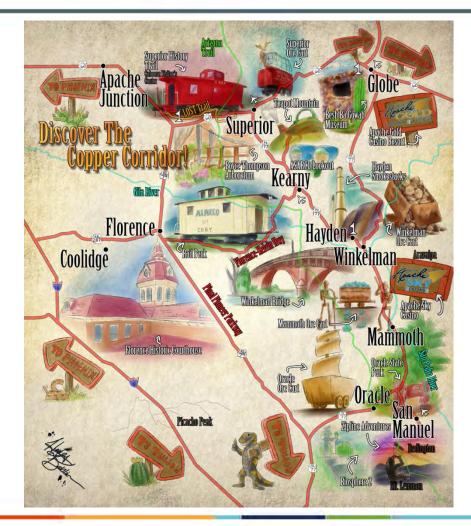


COPPER CORRIDOR - ARIZONA

- 9 Distinct Communities in Arizona's Copper Region
- The organization started in the late 90's to connect the copper communities to collaborate on economic diversification
- Much different from our Sister Communities like Bisbee and Jerome as active mining is still present for some of our region.
- Ore Cart Trail
- Mobile Visitor Center
- Today Tourism Team



- Globe
- Miami
- Superior
- Kearny
- Hayden
- Winkelman
- Mammoth
- San Manuel
- Oracle



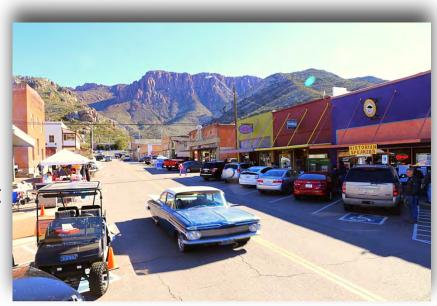
- 2 State Parks
- Museums
- Industrial Tourism
- Arizona Trail
- Gila River
- Apache Sky Casino
- Zip Line
- Biosphere
- Parks





SUPERIOR

- Emerging Downtown
- Hotel Magma
- Boyce Thompson Arboretum
- Arizona Trail LOST Picket Post
- ATV Trails
- Second Fridays
- Five Major Events



#wearesuperioraz









COMMON CONCERNS

- Managing Expectations
- Capacity for Progress STP (Same Ten People)
- Politics We invite everyone to the party.
- Negative Nellies
- Let it go....Let it go....sometimes things have to change...
- Not enough:

(Fill in the blank)







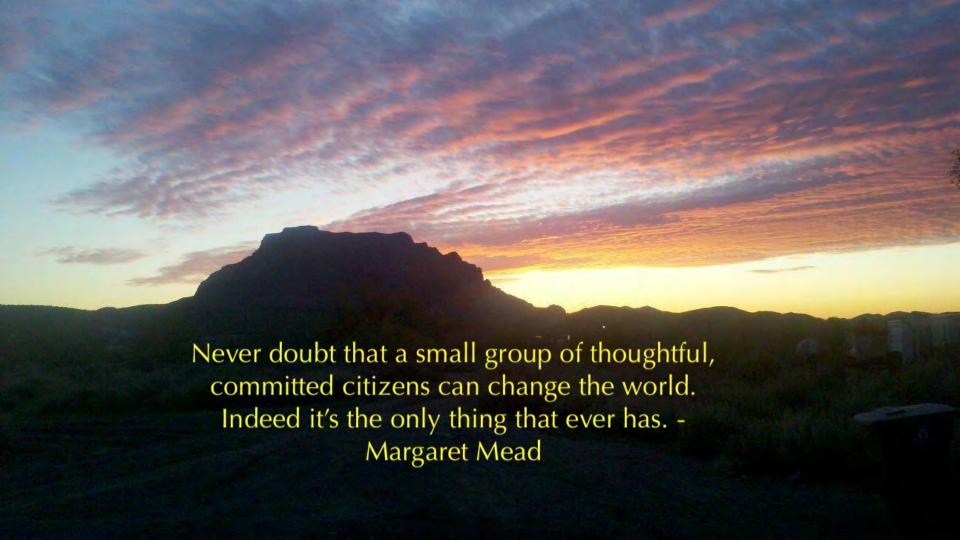




HOW TO GET STUFF DONE

- Leadership WHO
- Find Common Goals
- Communicate FREQUENTLY
- Idea Friendly Get out of your own way
- Setting Goals Keep it Simple
- Not always about the money
- Local Resources











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MayorMilaBesich



AZCopperCorridor









CITY OF
WILLCOX
ARIZONA







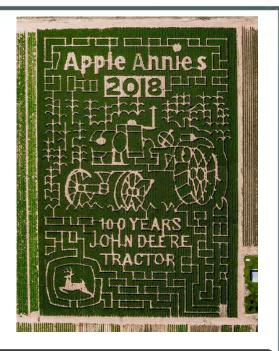
WINE TASTING

CHIRICAHUA NATIONAL MONUMENT PARK





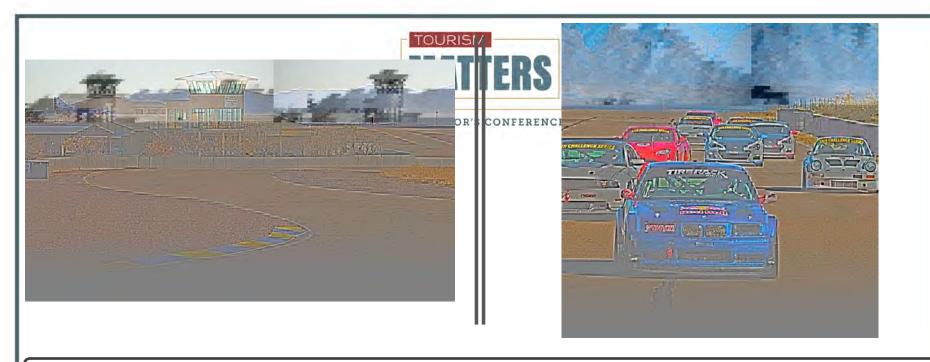




APPLE ANNIE'S ORCHARD

BIRDING





INDE MOTORSPORTS RANCH

RUNNING AND BICYCLE EVENTS









FORT BOWIE







COWBOYS, RODEOS, CARNIVALS



OUR STEPS TO IMPROVING TOURISM IN WILLCOX

- 1. Opened communication
 - Spoke with event organizers, hotel owners, businesses and other stakeholders involved in marketing and tourism
- 2. Recognized the problems
 - No Collaboration, No Collateral Material for Events, Attractions or Willcox, No Shared Resources, No Marketing and Advertising, No Transparency
- 3. Mobilized our stakeholders
 - Event organizers, businesses, AZ Local First, AZ Office of Tourism, City Council, hotel owners
- 4. Made changes



WILLCOX MARKETING AND TOURISM COMMISSION

Business Owner, Hotel Owner, Chamber Director, City Manager, City Council Member, and a representative from each event

- 1. Collaboration
- 2. Transparency
- 3. Synergy
- 4. Buffer

AGENDA ITEMS

Presentation by Event Organizers

OURISM

Decial Event Process

Brand Implementation

vernor's confeating at Budget

- Discussion Bed Tax
- Visitor Website Content
- Joint Marketing Efforts
- Joint Insurance
- Administrative fees for use of City staff for receiving tickets, scheduling tours, assisting with evets, etc.
- Visitor Center Operations and Location



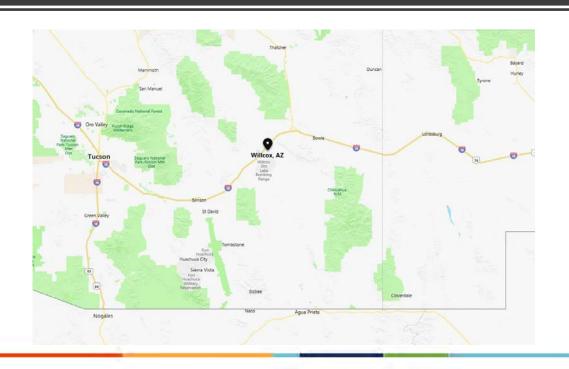
ACCOMPLISHMENTS

- ✓ Branding
- ✓ New Visitor Website
- ✓ Collaboration
- Matching Funds from Event Organizers
- ✓ Visitor Center Remodeling
- Wayfinding Signage
- Banners/Entry Exist Signage

- ✓ Community Services Brochure
- Collateral Material for all major attractions
- AZ Local First
 - Community Profile Video
 - Online Engagement Training for Business Owners
 - Hospitality and Customer
 Service Training for Business
 Employees
 - Vista Position



SEE YOU IN WILLCOX!







QUESTIONS?





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